

NIBL/BSE/NSE/2025-26 Date: May 27, 2025

BSE Limited Listing Department

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001. Maharashtra, India.

Scrip Code: 535458

National Stock Exchange of India Limited Listing Department

Exchange Plaza, 5th Floor, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (E), Mumbai - 400 051. Maharashtra, India

Symbol: NIBL

Sub: Outcome of Board Meeting held on May 27, 2025

Ref: Regulation 30 and Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,

Pursuant to Regulation 30 and 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), we wish to inform you that the Board of Directors of the Company at its meeting held on May 27, 2025, has *inter-alia* approved the following:

- 1. The Audited Standalone and Consolidated Financial Results of the Company for the quarter and year ended 31st March, 2025 along with Statement of Assets and Liabilities as on that date. Enclosed is:
 - a. A copy of the said Financial Results along with Auditor's Report thereon;
 - b. Declaration of unmodified opinion on the Standalone and Consolidated Financial Results as per Regulation 33(3)(d) of SEBI Listing Regulations as **Annexure I.**
- 2. The Audited Standalone and Consolidated Financial Statements for the financial year ended 31st March, 2025.
- 3. Approved the shifting of Registered office of the Company from its current location at 3, Floor-Grd, Plot-471/473, Marwadi Vidyalaya, Sardar Vallabhbhai Patel Road, 2nd Parsiwada Opera House, Girgaon, Mumbai 400004 to a new premise located at 3rd Floor, Metro House, M. G. Road, Dhobi Talao, Mumbai 400020 with immediate effect.
- 4. Approved the changes in following policy/code:
 - a. Policy on Related Party Transactions.
 - b. Code of Conduct for Prevention of Insider Trading & Code of Corporate Disclosure Practices
 - c. Policy on Determination of Materiality of Events

The aforesaid amended code/policy and above information shall be made available on the Company's website at www.nrbindustrialbearings.com.

5. Appointment of M/s GSC & CO. LLP, Chartered Accountants as Internal auditor of the Company for the FY 2025-2026.



- 6. Appointment of M/s. JJ Gandhi & Co., Practicing Company Secretary as Secretarial Auditor of the Company for the FY 2025-2026.
- 7. Continuation of M/s. SRBC & CO LLP as Statutory Auditor of the Company for Financial Year 2025-2026.
- 8. Re-Appointment of Mr. Aarti Devesh Sahney (DIN: 08579914), Non-Executive Non-Independent Director, liable to retire by rotation subject to approval of shareholder at the ensuing Annual General Meeting. She is not debarred from holding the office of Director by virtue of any Order passed by the Securities and Exchange Board of India or any other such authority.
- 9. Re-appointment of Mr. Samrat Zaveri (DIN: 00374104) as Non-Executive and Independent Director of the Company for a tenure of 5 years w.e.f. November 07, 2025, subject to approval of shareholders at the ensuing Annual General Meeting. He has confirmed that they he had met the criteria of "Independence" under Section 149 of the Companies Act, 2013 and Regulation 16 of the SEBI Listing Regulations. Further, he is not debarred from holding the office of Director by virtue of any Order passed by the Securities and Exchange Board of India or any other such authority.

10. Noted the change in authorization for the purpose of determining materiality of an event or information and for making disclosures to Stock Exchange as follows:

Sr.	Name	Designation
No.		
1.	Mr. Devesh Singh Sahney	Chairman and Managing Director
2.	Mr. Vikas Mandalwar	Chief Financial Officer
3.	Mrs. Vandana Yadav	Company Secretary

11. Additional information as required under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations read with SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, SEBI/HO/CFD/CFD-PoD-2/CIR/P/2024/185 dated December 31, 2024 ('Applicable Circulars') with regard to item no. 5, 6, 8 and 9 is enclosed as **Annexure II**.

The Meeting started at 03:40 P.M and concluded at 04:20 P.M We request you to kindly take the same on record and oblige.

Yours Sincerely,

For NRB Industrial Bearings Limited

VANDANA
DEEPAKKU
MAR YADAV
Digitally signed by
VANDANA
DEEPAKKUMAR YADAV
Date: 2025.05.27
MAR YADAV
16:21:42 +05'30'

Vandana Yadav Company Secretary & Compliance Officer

Encl.: as above



12th Floor, The Ruby 29 Senapati Bapat Marg Dadar (West) Mumbai - 400 028, India

Tel: +91 22 6819 8000

Independent Auditor's Report on the Quarterly and Year to Date Audited Standalone Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To

The Board of Directors of NRB Industrial Bearings Limited

Report on the audit of the Standalone Financial Results

Opinion

We have audited the accompanying statement of quarterly and year to date standalone financial results of NRB Industrial Bearings Limited (the "Company") for the quarter ended March 31, 2025 and for the year ended March 31, 2025 ("Statement"), attached herewith, being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").

In our opinion and to the best of our information and according to the explanations given to us, the Statement:

- is presented in accordance with the requirements of the Listing Regulations in this regard; and
- ii. gives a true and fair view in conformity with the applicable accounting standards and other accounting principles generally accepted in India, of the net profit and other comprehensive income and other financial information of the Company for the quarter ended March 31, 2025 and for the year ended March 31, 2025.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013, as amended ("the Act"). Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Standalone Financial Results" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion.

Management's Responsibilities for the Standalone Financial Results

The Statement has been prepared on the basis of the standalone annual financial statements. The Board of Directors of the Company are responsible for the preparation and presentation of the Statement that gives a true and fair view of the net profit and other comprehensive income of the Company and other financial information in accordance with the applicable accounting standards prescribed under Section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the





Chartered Accountants

NRB Industrial Bearings Limited

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preparation and presentation of the Statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Statement, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Results

Our objectives are to obtain reasonable assurance about whether the Statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Statement.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible
 for expressing our opinion on whether the company has adequate internal financial controls with
 reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Statement, including the disclosures, and whether the Statement represents the underlying transactions and events in a manner that achieves fair presentation.



SRBC&COLLP

Chartered Accountants

NRB Industrial Bearings Limited

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We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matter

The Statement includes the results for the quarter ended March 31, 2025 being the balancing figure between the audited figures in respect of the full financial year ended March 31, 2025 and the published unaudited year-to-date figures up to the third quarter of the current financial year, which were subjected to a limited review by us, as required under the Listing Regulations.

For SRBC & COLLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per Aruna Kumaraswamy

Partner

Membership No.: 219350

UDIN: 25219350BMMABK9655

Place: Mumbai Date: May 27, 2025



NRB INDUSTRIAL BEARINGS LIMITED

Registered Office: 3, Floor GRD, Plot-471/473, Marwadi Vidyalaya, SVP Road, 2nd Parsiwada Opera House, Girgaon, Mumbai, Maharashtra, India, 400004 CIN No. 129253MH2011P1C213963

STATEMENT OF AUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED MARCH 31, 2025

(Rs. in Lakhs, except per share data)

		Quarter Ended			Year Ended	
Sr. No.	Particulars	31-Mar-25 31-Dec-24		31-Mar-24	31-Mar-25	31-Mar-24
31.110.	Patriculats	(Audited) (Refer note 8)	(Unaudited)	(Audited) (Refer note 8)	(Audited)	(Audited)
1	Revenue from operations	1,610.72	1,585.28	1,865.09	6,374.20	7,311.15
2	Other income	114.41	55.06	42.99	229.47	183 89
3	Total Income (1+2)	1,725.13	1,740.34	1,908.08	6,603.67	7,495.04
4	Expenditure					
	(a) Cost of materials consumed	794.92	652.32	615.14	2,608.49	5,243 13
	(b) Changes in inventories of finished goods and work-in-progress	15.05	0.59	295.32	180.13	13 07
	(c) Employee benefits expense	556.73	531.81	550.40	2,096.16	2,090 11
	(d) Finance costs	283.32	297.11	275.78	1,183.47	1,115.66
	(e) Depreciation and amortisation expense	230.81	223.49	143.12	915.79	836.79
	(f) Other expenses	541.72	589.79	751.88	2,436.69	2,813.07
	Total expenses	2,422.55	2,305.21	2,643.54	9,420.73	10,111.83
5	Loss before tax (3-4)	(697.42)	(564.87)	(735.56)	(2,817.06)	(2,616.79
6	Exceptional Items (net) (Refer note - 4)	4,646.76		-	4,646.76	-
7	Profit/(Loss) before tax after Exceptional Items (5+6)	3,949.34	(564.87)	(735.56)	1,829.70	(2,616.79
8	Tax expense:					
	(a) Current tax		-	-		-
	(b) Deferred tax		*		(%)	-
9	Profit/(Loss) after tax (7-8)	3,949.34	(564.87)	(735.56)	1,829.70	(2,616.79
10	Other Comprehensive (Income) / Loss (OCI)	144.92	7.75	119.91	168.17	143.16
	(i) Item that will not be reclassified to profit or loss					
	Remeasurement of the defined benefit liability / (asset)	144.92	7.75	119.91	158.17	143.16
	(ii) Income tax relating to item that will not be reclassified to profit or loss	*			160	
11	Total Comprehensive Income for the period (9+10)	3,804.42	(572.62)	[855.47]	1,661.53	(2,759.95
12	Paid-up equity share capital (Face value of the share Rs. 2 each)	484.61	484.61	484.51	484.61	484.61
13	Other equity				(2,449.14)	(4,110.67)
14	Earning/Loss per equity share (Face Value of Rs. 2 each) (not annualised):					
	Basic and Diluted (In Rs.)	16.30	(2.33)	(3.04)	7.55	[10.80]

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BY
SRBC&COLLP
MUMBAI







STANDALONE BALANCE SHEET AS AT MARCH 31, 2025

(Rs. in lakhs)

The State of the S	As at March 31, 2025	(Rs. in lakhs As at March 31, 2024
Particulars	(Audited)	(Audited)
ASSETS	(Audited)	(Audited)
1 Non-current assets		
(a) Property, plant and equipment	4,109.26	5,052.67
(b) Capital work in progress	135.32	175.7
(c) Other Intangible assets	0.87	2.1
(d) Right-of-use assets	676.02	584.2
(e) Investment in associates	525.00	525.0
(f) Financial assets	525.00	323.0
(i) Trade Receivables	159.72	156.0
(ii) Other financial assets	120.44	11.0
(g) Non- Current tax assets (Net)	627.73	46.4
(h) Other non-current assets	185.41	219.1
Total non - current assets	6,539.77	6,872.3
2 Current assets		
[a] Inventories	2.331.59	2,584.9
(b) Financial Assets	2,331,33	2,354.3
(i) Investment	2,016.64	
(ii) Trade receivables	750.21	1,258.0
(iii) Cash and cash equivalents	186.78	9.3
(iv) Bank balances other than (iii) above	1,005.00	25.0
(v) Other financial assets	105.99	150.1
(c) Current tax assets (Net)	103.55	100.1
(d) Other current assets	180.87	191.9
Total current assets	6,577.08	4,239.4
Total Assets (1+2)	13,116.85	11,111.8
EQUITY AND LIABILITIES	13,110.03	11,111.0
41 100 100		
1 Equity		
(a) Equity Share capital	484.61	484.6
(b) Other Equity	(2,449.14)	(4,110.6
Total equity	(1,964.53)	(3,626.0
Liabilities		
2 Non-current liabilities		
(a) Financial Liabilities		
(i) Borrowings	7,486.47	5,825.5
(ii) Trade payables		
a) total outstanding dues of micro enterprises and small enterprises	≥	
b) total outstanding dues of creditors other than micro enterprises and	93.07	90.9
small enterprises	20101	50.5
(b) Provisions	403.29	190.3
(c) Deferred tax Rabilities (Net)	-	
Total non - current liabilities	7,982.83	7,107.9
3 Current liabilities		***************************************
(a) Contract Liabilities	24.63	27.5
(b) Financial Liabilities	21.03	6.7.70
(i) Borrowings	4,653.69	4,634.9
(ii) Trade payables	4,033.03	4,034.5
a) total outstanding dues of micro enterprises and small enterprises		-
b) total outstanding dues of creditors other than micro enterprises and	NUMPER (4-0-124)	
small enterprises	2,074.62	2,628.4
(iii) Other financial liabilities	147.79	166.1
(c) Other current liabilities	99.95	81.2
(d) Provisions	97.87	91.6
Total current liabilities	7,098.55	7,630.0
Total liabilities (2+3)	15,081.38	14,737.9
Total Equity and Liabilities (1+2+3)	13,116.85	11,111.80

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S R B C & CO LLP MUMBAI Mumbai G

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STANDALONE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2025

(Rs. in lakhs)

4 27.7			
Particulars	For year ended	For year ended	
	March 31, 2025	March 31, 2024	
	(Audited)	(Audited)	
Cash flows from operating activities			
Profit/(Loss) before tax	1,829.70	(2,616.7	
Adjustments for:	0,71,241,041,0		
Finance costs	1,183.47	1,115.€	
Allowance for doubtful debts	217.14	92.2	
Bad debts / advances written off	8.21	3.5	
Depreciation and amortisation expense	915.79	836.7	
(Gain)/Loss on sale of Property, Plant and equipment	(37.91)	23.2	
Exceptional Item (Gain)	(5,423.94)		
Liabilities no longer payable written back	(18.27)	(33.3	
Rent Income	(102.22)	(102.2	
Income from Mututal fund	(16.64)	(1132.2	
Interest Income	(29.09)	(8.8)	
Unrealised (Gain) on exchange rate difference	67757777		
Operating profit / (loss) before working capital changes	(59.35)	(59.0)	
Operating profit / (lossy before working capital changes	(1,533.11)	(748.86	
Movements in working capital:			
(Increase)/ decrease in trade receivables	356.58	591.0	
(Increase)/decrease in inventories	253.40	(88.9)	
(Increase)/decrease in other current assets	11.12	8.5	
[Increase]/decrease in non current assets	5.49	(48.5	
(Increase)/decrease in other financial assets	53.05	(102.2	
Increase/(decrease) in trade payables	(541.76)	570.3	
Increase/(decrease) in provisions	50.97	80.2	
Increase/(decrease) in other liabilities	6.67		
Increase/(decrease) in contract liabilities	(COMED)	24.8	
Cash generated from operations	(2.96)	(13.56	
Income taxes paid	(1,340.54)	273.6	
Net cash generated by / (used in) operating activities	(581.24) (1,921.78)	2.5 276.23	
Sand Sand Sand Sand Special Bush Miles	(1,321.78]	270.23	
Cash flows from investing activities			
Purchase of property, plant and equipment and Intangible asset	0.39	(51.36	
Proceeds from disposal of property, plant and equipment	48.75	11.7	
Proceeds from transactions pertaining to capital assets as per Inter Company agreement	5,512.00		
Investment in Fixed deposits	(2,031.03)	9.4	
Redemption of Fixed deposits	950.00	2.7	
Investment in Mutual Fund	(2,000.00)		
Rent received	102.22	102.2	
Interest Received	21.79	8.5	
Net cash generated by / (used in) investing activities	2,604.13	80.5	
Cash flows from financing activities	1		
Proceed from non current borrowings	- 1	122.4	
Repayment of non-turrent borrowings	(208.84)	(198.79	
Proceed from current borrowings	90.06	60.4	
Repayment of current borrowings	(71.35)	9/07/6/1	
Interest paid	(314.75)	[348.06	
Net cash generated by / (used in) financing activities	(504.88)	(363.90	
Net increase in cash and cash equivalents	177.47	(7.15	
Cash and cash equivalents at the beginning of the year	9.31	16.4	
Cash and cash equivalents at the end of the year	186.78	9.3	

1 The above Statement of Cash Flow has been prepared under the "Indirect Method" setout in Ind AS 7 - Statement of Cash Flows.









Notes

- These Standalone financial results have been prepared in accordance with the Indian Accounting Standards (Ind AS) notified by the Ministry of Corporate Affairs and prescribed under Section 133 of the Companies Act, 2013 read with relevant rules issued thereunder and the other accounting principles generally accepted in India. This Statement is as per Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.
- 2 The Operations of the Company fall within a single primary segment viz. Industrial bearings.
- As at March 31, 2025 the Company has a net current liability position of Rs. 521.47 lakhs and has a negative net worth of Rs. 1,964.53 lakhs. The management of the Company has formulated strategic plans for improving the profitability of the Company, which includes increase in sales and reduction in operating expenses. The Promoter director has also provided a commitment in the form of support letter to provide the necessary financial support to the Company to meet its operational and financial obligations as and when they fall due. Based on the business plans of the Company, cash flow projections and support letter from Promoter director, management is confident that the Company will be able to meet its financial obligations as they arise. Accordingly, these financial results have been prepared on the basis that the Company will continue as a going concern for the foreseeable future.
- The Company has entered into an inter-Company Agreement dated January 20, 2025 with NRB Bearings Limited, a related party, for the purpose of inter alia:

 (i) release of the right to use the immovable property (ii) mutual non-solicitation provisions and (iii) regulating the rights to use intellectual property. All the necessary approvals, including shareholder consent, were duly obtained during the quarter ended March 31, 2025. The transactions contemplated under the Inter-Company Agreement were completed upon fulfilment of all conditions precedent and the agreed combined consideration of INR 5,512 lakhs was received by the Company on February 14, 2025. In line with the applicable accounting standards and the Company's accounting policies, the net gain arising from these transactions of INR 4,646.76 lakhs, after accounting for related expenses of INR 865.24 lakhs, has been recognised as an exceptional item in the financial results for the quarter and year ended March 31, 2025.
- The Company has received an intimation of a proposed realignment of shares within the Promoter Group as contemplated under the Memorandum / Family Settlement Agreement dated January 20, 2025 that would result in the realignment of shares held in the Company and a realignment of the beneficial interest in the Trilochian Singh Sahney Trust 2 which holds shares in the Company. While the Family Settlement Agreement has been duly signed, certain procedures and regulatory formalities remain to be completed to effectuate the transfer of shares as stipulated thereunder. Such change is not expected to have any Impact on financial results of the Company.
- In January 2025 an application was filed against the Company before the National Company Law Tribunal (NCLT), Mumbal Bench for Initiation of Corporate Insolvency Resolution Process (CIRP) under Section 7 of the Insolvency and Bankruptcy Code, 2016. The Application was withdrawn by the Petitioner dated March 05, 2025 and hence dismissed.
- 7 The above financial results of the Company for quarter and year ended March 31, 2025 were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on May 27, 2025.
- The figures of the quarter ended March 31, 2025 and March 31, 2024 are the balancing figures between audited figures in respect of the full financial year up to March 31, 2025 and the unaudited published year-to-date figures upto December 31, 2024, being the date of the end of third quarter of the financial year which were subjected to limited review.

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By Order of the Board of Directors

S

Devesh S. Sahney
Chairman and Managing Director
DIN No. 00003956

Place : Mumbai Date : May 27, 2025

> SIGNED FOR IDENTIFICATION BY

SRBC&COLLP MUMBAI



12th Floor, The Ruby 29 Senapati Bapat Marg Dadar (West) Mumbai - 400 028, India

Tel: +91 22 6819 8000

Independent Auditor's Report on the Quarterly and Year to Date Consolidated Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To

The Board of Directors of NRB Industrial Bearings Limited

Report on the audit of the Consolidated Financial Results

Opinion

We have audited the accompanying statement of quarterly and year to date consolidated financial results of NRB Industrial Bearings Limited ("Holding Company") and its associates for the quarter ended March 31, 2025 and for the year ended March 31, 2025 ("Statement"), attached herewith, being submitted by the Holding Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations")

In our opinion and to the best of our information and according to the explanations given to us, the Statement:

includes the results of the following entities;

Nature of Relationship	Name of the Entity
Associates	NRB IBC Bearings Private Limited NIBL Korta Engineering Private Limited

- are presented in accordance with the requirements of the Listing Regulations in this regard;
 and
- iii. gives a true and fair view in conformity with the applicable accounting standards, and other accounting principles generally accepted in India, of the consolidated net profit and other comprehensive income and other financial information of the Holding Company and its associates for the quarter ended March 31, 2025 and for the year ended March 31, 2025.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs), as specified under Section 143(10) of the Companies Act, 2013, as amended ("the Act"). Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Results" section of our report. We are independent of the Holding Company and its associates in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us and other auditors in terms of their reports referred to in "Other Matter" paragraph below, is sufficient and appropriate to provide a basis for our opinion.





NRB Industrial Bearings Limited

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Management's Responsibilities for the Consolidated Financial Results

The Statement has been prepared on the basis of the consolidated annual financial statements. The Holding Company's Board of Directors are responsible for the preparation and presentation of the Statement that give a true and fair view of the net profit and other comprehensive income and other financial information of the Holding Company and its associates in accordance with the applicable accounting standards prescribed under section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The respective Board of Directors of the Holding Company and its associates are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of their respective companies and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Statement that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Statement by the Directors of the Holding Company, as aforesaid.

In preparing the Statement, the respective Board of Directors of Holding Company and its associates are responsible for assessing the ability of their respective companies to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Holding Company and its associates or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the Holding Company and its associates are also responsible for overseeing the financial reporting process of their respective companies.

Auditor's Responsibilities for the Audit of the Consolidated Financial Results

Our objectives are to obtain reasonable assurance about whether the Statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Statement.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the Statement, whether due to fraud
or error, design and perform audit procedures responsive to those risks, and obtain audit
evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
detecting a material misstatement resulting from fraud is higher than for one resulting from
error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or
the override of internal control.





Chartered Accountants

NRB Industrial Bearings Limited

Page 3 of 4

- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act,
 we are also responsible for expressing our opinion on whether the company has adequate
 internal financial controls with reference to financial statements in place and the operating
 effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Holding Company and its associates to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Holding Company and its associates to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Statement, including the
 disclosures, and whether the Statement represent the underlying transactions and events in a
 manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial results/financial
 information of the Holding Company and its associates of which we are the independent
 auditors and whose financial information we have audited, to express an opinion on the
 Statement. We are responsible for the direction, supervision and performance of the audit of
 the financial information of such entities included in the Statement of which we are the
 independent auditors.

We communicate with those charged with governance of the Holding Company and such other entities included in the Statement of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

We also performed procedures in accordance with the Master Circular issued by the Securities Exchange Board of India under Regulation 33 (8) of the Listing Regulations, to the extent applicable.





Chartered Accountants

NRB Industrial Bearings Limited

Page 4 of 4

Other Matter

The Statement includes the results for the quarter ended March 31, 2025 being the balancing figures between the audited figures in respect of the full financial year ended March 31, 2025 and the published unaudited year-to-date figures up to the end of the third quarter of the current financial year, which were subjected to a limited review by us, as required under the Listing Regulations.

For SRBC & COLLP

Chartered Accountants

ICAI Firm Registration Number: 324982E/E300003

per Aruna Kumaraswamy

Partner

Membership No.: 219350

UDIN: 25219350BMMABL2756

Place: Mumbai Date: May 27, 2025



NRB INDUSTRIAL BEARINGS LIMITED Registered Office: 3, Floor GRD, Plot-471/473, Marwadi Vidyalaya, SVP Road, 2nd Parsiwada Opera House, Girgaon, Mumbai, Maharashtra, India, 400004 CIN No. L29253MH2011PLC213963

STATEMENT OF AUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED MARCH 31, 2025

(Rs. in Lakhs, except per share data)

		Quarter Ended			Year Ended	
Sr. No.	Particulars	31-Mar-25 31-Dec-24		31-Mar-24	31-Mar-25	31-Mar-24
31. NO.	Perticulars	(Audited) (Refer note 9)	(Unaudited)	(Audited) (Refer note 9)	(Audited)	(Audited)
1	Revenue from operations	1,510.72	1,685.78	1,865.09	6,374.20	7,311,15
2	Other income	114.41	55.06	42.99	229.47	183.89
3	Total Income (1+2)	1,725.13	1,740.34	1,908.08	6,603.67	7,495.04
4	Expenditure					
	(a) Cost of materials consumed	794.92	662.32	615.14	2,608.49	3,243.13
	(b) Changes in inventories of finished goods and work-in-progress	15.05	0.69	296.32	180.13	13.07
	(c) Employee benefits expense	556.73	531,81	550.40	2,096.16	2,090.11
	(d) Finance costs	283.32	297.11	276.78	1,183.47	1,115.66
	(c) Depreciation and amortisation expense	230.81	223.49	143.12	915.79	836.79
	(f) Other expenses	541.72	589.79	761.88	2,436.69	2,813.07
	Total expenses	2,422.55	2,305.21	2,643.64	9,420.73	10,111.83
5	Loss before tax (3-4)	(697.42)	(564.87)	(735.56)	(2,817.06)	(2,616.79
6	Exceptional Items (net) (Refer note - 4)	4,646.76		-	4,545.75	
7	Profit/(Loss) before tax after Exceptional Items (5+5)	3,949.34	(564.87)	(735.56)	1,829.70	(2,616.79
В	Fax expense :					
	(a) Current tax	+			(60)	
	(b) Deferred tax	7-2		191	14E J	- 4
9	Profit/(Loss) after tax (7-8)	3,949.34	(564.87)	(735.56)	1,829.70	(2,616.79
10	Share of Profit/loss of Associates (Refer Note-3)	1.32	17.57	7.37	34.09	17.09
11	Profit/(Loss) after tax and share of Profit/Loss of Associates	3,950.66	(547.30)	(728.19)	1,863.79	(2,599.70
12	Other Comprehensive (Income) / Loss (OCI)	143.00	8.23	124.49	167.69	145.08
	(i) Item that will not be reclassified to profit or loss	1.0788	1746.00	1004.43	107.00	140.00
	Remeasurement of the defined benefit liability / (asset)	144.92	7.75	119.91	158.17	143.16
	(ii) Income tax relating to item that will not be reclassified to profit or loss	2.77.2		220.02	100.17	140.10
	(iii) Share of other comprehensive income in associates, to extent not to be reclassified to profit and loss.	(1.92)	D.48	4.58	(0.48)	1.92
13	Total Comprehensive Income for the period (11+12)	3,807.66	(555.53)	(852.68)	1,696.10	(2,744.78
14	Paid-up equity share capital (Face value of the share Rs. 2 each)	484,61	484.51	484.61	484.61	484.61
15	Other soulty				(2,859.55)	(4,555.66
16	Farning/Loss per equity share (Face Value of Rs. 2 each) (not annualised):					
	Basic and Diluted (In Rs.)	16.30	(2.26)	(3.01)	7.69	(10.73)

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BY

S R B C & CO LLP MUMBAI Mumbai G Mumbai







CONSOLIDATED BALANCE SHEET AS AT MARCH 31, 2025

	100	As at March 31, 2025	(Rs. in lakhs As at March 31, 2024
	Particulars	(Audited)	(Audited)
ASSE	ETS	(Addition)	(Abblifed)
1-1	-current assets		
	roperty, plant and equipment	4,109.26	5.052.6
	apital work in progress	135.32	175.7
	ther Intangible assets	0.87	
	ight-of-use assets		2.1
ARREST CO.	estment in associates	576.02	684.2
1000	nancial assets	114.59	80.0
A 2200 E			
	(i) Trade Receivables	159.72	156.0
1 201409300	(ii) Other financial assets	120.44	11.0
7,07873	on- Current tax assets (Net)	627.73	46.4
C40 180 50	ther non-current assets	185.41	219.1
Tota	I non - current assets	6,129.36	6,427.40
Curre	ent assets		
(a) In	ventories	2,331.59	2,584.99
(b) F	inancial Assets	2.46.71,0000.000.000	
1	(i) investment	2,016.64	
	(ii) Trade receivables	750.21	1,268.03
1 ((iii) Cash and cash equivalents	185.78	9.33
- 1	iv) Bank balances other than (iii) above	1,005.00	25.00
. 02	v) Other financial assets	105.99	150.10
10 W.C. A. C. C.	urrent tax assets (Net)	103.33	100.11
17-20-00	ther current assets	180.87	191.99
	current assets	6,577.08	4,239.48
and the second second	Assets (1+2)		
	TY AND LIABILITIES	12,706.44	10,566.88
Equit			
100	quity Share capital	484.61	101.5
223			484.61
100	ther Equity	(2,859.55)	(4,555.66
Total	equity	(2,374.94)	(4,071.04
Liabi	lities		
14 2 C S N	current liabilities		
	nancial Liabilities		
SECULE OF SECULE	i) Borrowings	7,486.47	
	ii) Trade payables	7,485.47	6 ,82 6.58
,			
	a) total outstanding dues of micro enterprises and small enterprises	*	7
	b) total outstanding dues of creditors other than micro enterprises and	93.07	90.94
1	small enterprises		
(b) Pr	rovisions	403.29	190.38
(c) De	eferred tax liabilities (Net)		
Total	non - current liabilities	7,982.83	7,107.90
Curro	ent liabilities		
	ontract Liabilities	54.05	4500
1000	nancial Liabilities	24.63	27.59
(C-3)) (C)	i) Borrowings	4 655 60	121721
100		4,653.69	4,634.98
1	ii) Trade payables		
1	a) total outstanding dues of micro enterprises and small enterprises	Service Court	2
1	b) total outstanding dues of creditors other than micro enterprises and	2,074.62	2,628.41
1	small enterprises		
	ii) Other financial liabilities	147.79	165.19
(c) Ot	her current liabilities	99.95	81.21
100000000000000000000000000000000000000	ovisions	97.87	91.64
	current liabilities	7,098.55	7,630.02
Total	content addition		
Continues	liabilities (2+3)	15,081.38	14,737.92

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MUMBAI



CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED MARCH 31, 2025

(Rs. in lakhs)

Particulars	For year ended	(Rs. in lakhs) For year ended
The second secon	March 31, 2025	March 31, 2024
	(Audited)	(Audited)
Cash flows from operating activities		
Profit/(Loss) before tax	1,863.79	(2,599.70
Adjustments for:		
Finance costs	1,183.47	1,115.60
Allowance for doubtful debts	217.14	92.25
Bad debts / advances written off	8.21	3.50
Depreciation and amortisation expense	915.79	836.79
(Gain)/Loss on sale of Property, Plant and equipment	(37.91)	23.2
Exceptional Item (Gain)	(5,423.94)	
Liability no longer payable written back	(18.27)	(33.38
Rent Income	(102.22)	(102.22
Income from Mututal fund	(16.64)	-
Interest Income	(29.09)	(8.89)
Unrealised (Gain) on exchange rate difference	(59.35)	(59.01
Share of Loss of Associates	(34.09)	(17.09
Operating profit / (loss) before working capital changes	(1,533.11)	(748.86
Maximum anti-le considera anotheris		
Movements in working capital:		120000
(Increase)/ decrease in trade receivables (Increase)/decrease in inventories	356.58	591.68
MACO CONTROL AND	253.40	(88.93
(Increase)/decrease in other current assets	11.12	8.66
(Increase)/decrease in non current assets	5.49	(48.53
(Increase)/decrease in other financial assets	53.06	(102.23
Increase/(decrease) in trade payables	(541.76)	570.32
Increase/(decrease) in provisions	50.97	80.25
Increase/(decrease) in other liabilities	6.67	24.86
Increase/(decrease) in contract liabilities	(2,96)	(13.56)
Cash generated from operations	(1,340.54)	273.66
Income taxes paid	(581.24)	2,55
Net cash generated by / (used in) operating activities	(1,921.78)	276.21
Cash flows from investing activities	1 1	
Purchase of property, plant and equipment and Intangible asset	0.30	(51,36)
Proceeds from disposal of property, plant and equipment	48.76	11.70
Proceeds from transactions pertaining to capital assets as per Inter Company agreement	5,512.00	Street Section 1
Investment in Fixed deposits	(2,031.03)	9.45
Redemotion of Fixed deposits	950.00	
Investment in Mutual Fund	[2,000.00]	
Rent received	102.22	102.22
Interest Received	21.79	8.53
Net cash generated by / (used in) investing activities	2,604.13	80.54
Carly House from Financing activities		
Cash flows from financing activities		
Proceed from non current porrowings	141 ValGetoreou	122.45
Repayment of non current borrowings	(208.84)	(198.75)
Proceed from current borrowings	90.06	60.45
Repayment of current borrowings	(71.35)	*
Interest paid	(314.75)	(348.06)
Net cash generated by / (used in) financing activities	(504.88)	(363.90)
Net increase in cash and cash equivalents	177.47	(7.15)
Cash and cash equivalents at the beginning of the year	9.31	16.46
Cash and cash equivalents at the end of the year	186.78	9.31

Notes

1 The above Statement of Cash Flow has been prepared under the "Indirect Method" setout in Ind AS 7 - Statement of Cash Flows.

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BY
SRBC&COLLP
MUMBAI







Devesh 5, Sahney

Chairman and Managing Director

DIN No. 00003956

Notes: 1 These Consolidated financial results have been prepared in accordance with the Indian Accounting Standards (Ind AS) notified by the Ministry of Corporate Affairs and prescribed under Section 133 of the Companies Act, 2013 read with relevant rules issued thereunder and the other accounting principles generally accepted in India. This Statement is as per Regulation 33 of SEBI (Listing Obligations and Disclosure Regulations, 2015, as amended. 2 The Operations of the Company fall within a single primary segment viz. Industrial bearings. The Company's share of profit for the quarter and year ended March 31, 2025 in an associate NIBL-Kurta Engineering Private Limited (Korta) is recognised in audited Consolidated Financial results for the respective period. The Company's share of loss in an associate NR8 IBC Bearings Private Limited (NIBC) for the quarter and year ended March 31, 2025 is restricted to the extent of Carrying value of its Investment in associate. The unrecognized share of losses of NIBC as at March 31, 2025 is Rs. 477 31 lakhs. As at March 31, 2025 the Company has a net current liability position of Rs. 521.47 lakhs and has a negative net worth of Rs. 2,374.94 lakhs. The management of the Company has formulated strategic plans for improving the profitability of the Company, which includes increase in sales and reduction in operating expenses The Promoter director has also provided a commitment in the form of support letter to provide the necessary financial support to the Company to meet it: operational and financial obligations as and when they fall due. Based on the business plans of the Company, cash flow projections and support letter from Promoter director, management is confident that the Company will be able to meet its financial obligations as they arise. Accordingly, these financial results have been prepared on the basis that the Company will continue as a going concern for the foreseeable future. The Company has entered into an Inter-Company Agreement dated January 20, 2025 with NRB Bearings Limited, a related party, for the purpose of inter alia: (i) release of the right to use the immovable property (ii) mutual non-solicitation provisions and (iii) regulating the rights to use intellectual property. All the necessary approvals, including shareholder consent, were duly obtained during the quarter enced March 31, 2025. The transactions contemplated under the Inter-Company Agreement were completed upon fulfilment of all conditions precedent and the agreed combined consideration of INR 5,512 lakhs was received by the Company on February 14, 2025. In line with the applicable accounting standards and the Company's accounting policies, the net gain arising from these transactions of INR 4,646.76 lakhs, after accounting for related expenses of INR 865.24 lakhs, has been recognised as an exceptional item in the financial results for the quarter and year ended March 31, 2025. 6 The Company has received an intimation of a proposed realignment of shares within the Promoter Group as contemplated under the Memorandum / Family Settlement Agreement dated January 20, 2025 that would result in the realignment of shares held in the Company and a realignment of the beneficial interest in the Trilochan Singh Sahmey Trust 2 which holds shares in the Company. While the Family Settlement Agreement has been duly signed, certain procedures and regulatory formalities remain to be completed to effectuate the transfer of shares as stipulated thereunder. Such change is not expected to have any impact or 7 In January 2025 an application was filed against the Company before the National Company Law Tribunal (NCLT), Mumbai Bench for initiation of Corporate Insolvency Resolution Process (CIRP) under Section 7 of the Insolvency and Bankruptcy Code, 2016. The Application was withdrawn by the Petitioner dated March 05, 2025 and hence dismissed. The above Consolidated financial results of the Company for quarter and year ended March 31, 2025 were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on May 27, 2025. 9 The figures of the quarter ended March 31, 2025 and March 31, 2024 are the balancing figures between audited figures in respect of the full financial year up to March 31, 2025 and the unaudited published year-to-date figures upto December 31, 2024, being the date of the end of third quarter of the financial year which were subjected to limited review. By Order of the Board of Directors Mumbai

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BY

Place : Mumbai

Date : May 27, 2025

S R B C & CO LLP MUMBAI

Annexure I



NIBL/BSE/NSE/2025-26 Date: 27th May, 2025

BSE Limited Listing Department

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001.

Maharashtra, India. Serip Code: **535458** National Stock Exchange of India Limited Listing Department

Exchange Plaza, 5th Floor, Plot No. C 1, G Block, Bandra-Kurla Complex, Bandra (1.).

Mimibai - 400 051. Maharashtra, India Symbol: **NIBL**.

Dear Sir, Madam,

Subject: Chief Financial Officer Declaration in respect of Unmodified Opinion on Audited Financial Results for the Financial Year ended March 31, 2025.

Pursuant to Regulation 33(3)(d) of the SEBI (Listing Obligations and Dischosare Requirements) Regulations 2015, we hereby declare and contiem that the Statutory Auditors of the Company, M.s. SRBC and Co. LLP, Chartered Accountants (ICAI Firm Registration No. 324982f E300003), have issued the Audit Report with unmodified opinion on the Annual Audited Financial Results of the Company (Consolidated and Standatone) for the Linancial Year ended 31st March, 2025.

Please take this declaration on your records.

For NRB Industrial Bearings Limited

Vikas Mandalwar Chief Financial Officer





Annexure II

The details as required under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with applicable circulars are given below:

Sr.	Particulars		Name of the Auditor/ Director			
No.		M/s GSC & CO. LLP	M/s. JJ Gandhi & Co.	Mrs. Aarti Devesh Sahney (DIN: 08579914)	Mr. Samrat Zaveri (DIN: 00374104)	
1.	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise	Reappointment of M/s GSC & CO. LLP as the Internal Auditor of the Company for the F.Y. 2025-26	Appointment of M/s. JJ Gandhi & Co. as the Secretarial Auditor of the Company for the F.Y. 2025-26	Re-Appointment of Mr. Aarti Devesh Sahney (DIN: 08579914), Non-Executive Non-Independent Director, liable to retire by rotation subject to approval of shareholder in Annual General Meeting	Re- appointment of Mr. Samrat Zaveri, (DIN: 00374104), "Non- Executive, Independent Director" for a second term of five years subject to approval of shareholders by way of Special Resolution	
2.	date of appointment/re-appointment/cessation (as applicable) & term of appointment/re-appointment	The Board at its meeting held on May 27, 2025, had approved the reappointment of M/s GSC & CO. LLP Chartered Accountants, as Internal Auditors, for F.Y. 2025-26	The Board at its meeting held on May 27, 2025, had approved the appointment of M/s. JJ Gandhi & Co. Practising Company Secretaries, as Secretarial Auditors, for F.Y. 2025-26	The Board at its meeting held on May 27, 2025, had approved the reappointment of Mrs. Aarti Devesh Sahney (DIN: 08579914), Non-Executive Non-Independent Director, liable to retire by rotation subject to approval of shareholder at the ensuing Annual General Meeting.	November 07, 2025	
3.	brief profile (in case of appointment)	Chartered Accountants	Mr. JJ Gandhi, since last 28	Mrs. Aarti Sahney holds a	Mr. Samrat Zaveri (DIN:	



Annexure II

100	carrying	years is	Bachelor's	00374104) is a
	enriched	rendering	Degree in Arts	graduate of HR
	decades long	professional	from Saint	College
	experience	services as	Xavier's	(Mumbai
	from 1992	Practising	College,	University)
	onwards	Company	Mumbai,	and holds
	having deep	Secretary as a	Business	multiple
	understanding	proprietor of	Leadership	diplomas from
	of	the firm J. J.	Program from	Harvard
	complexities	Gandhi & Co.	Harvard	University in
	of accounting	(Peer reviewed	Business	Business Case
	issue and	firm). They	School. She is	Studies,
	audit	render	the Managing	Disruptive
	processes.	professional	Trustee and	Thinking, and
	Experience in	services to	Executive	Business
	Statutory	small,	Officer of S.S.	Growth. With
	Audits,	medium, and	Sahney High	over 29 years
	Internal	large scale	School. She has	of experience
	Audits, Tax	Companies,	devoted more	in the Retail,
	Audits,	including	than two	E-commerce,
	Transfer	reputed listed	decades of her	and Gem &
	Pricing Audits	companies,	life to the	Jewellery
		Govt.	education and	industries, he
		Companies,	upliftment of	has extensive
		MNC and	underprivileged	industry
		Public Sector	children. Her	knowledge and
		Companies.	service to our	a strong track
			society and	record in
		Previously, he	youth is notable.	management
		served with	With her	and strategic
		various	leadership the	planning. He
		organizations	School has	currently
		in Private	grown from 200	serves as the
		Sector,	student to over	Managing
		Banking	1500 students.	Director of
		Sector and	Her growth and	TBZ Nirmal
		Government	success with	
		Corporation as	S.S. Sahney	Ltd. and Shaze
		a Company	High School	Luxury Retail
		Secretary/	pushed her to	Private
		General	explore other	Limited
		Manager/	avenues to	overseeing
		Head of the	educate our	daily
		Department	youth. In 2019	operations,
		and headed the	she launched a	strategic
		Share,	junior college	decision-
		Company	called Sardar	making,
		Law,	Trilochan Singh	corporate
		Secretarial,	Sahney Junior	administration,



Annexure II

			Legal, Personnel & Administration departments.	college for Arts and Commerce.	brand building, public relations, and event management.
4.	disclosure of relationships between directors (in case of appointment of a director)		Not Applicable	She is the spouse of Mr. Devesh Singh Sahney, Chairman and Managing Director.	None
5.	Affirmation pertaining to non- debarment from holding the office of Directors by virtue of any SEBI order or any other such authority	***	Not Applicable	Mrs. Aarti Deve Mr. Samrat Zaver that they are not holding the offic virtue of any orde other such authori	i have confirmed t debarred from e of director by r by SEBI or any